



STATEMENT OF WORK

for JOINT STUDY AGREEMENT NO. A1361187

This Statement of Work Number _____ (this "SOW") adopts and incorporates by reference the terms and conditions of Joint Study Agreement A1361187 ("Agreement") dated (**INSERT DATE HERE**) including any Attachments (the "Attachment"), between IBM Corporation ("IBM") and ESCOLA DE ENGENHARIA DE SÃO CARLOS da UNIVERSIDADE DE SÃO PAULO (BRAZIL) ("University"). This Statement of Work is effective beginning upon the signing of this SOW by both parties (the "Effective Date"), and will remain in effect until unless earlier terminated or extended in accordance with this Statement of Work or the Agreement. Work performed under this Statement of Work will be conducted in accordance with and be subject to the terms and conditions of this Statement of Work and the Agreement, including any Appendices or Attachments.

1.0 SCOPE OF WORK

(INSERT A BRIEF OVERVIEW OF THE SCOPE OF WORK)

2.0 IBM'S RESPONSIBILITIES

(INSERT A DETAILED DESCRIPTION OF IBM'S RESPONSIBILITIES UNDER THIS SOW, IN THE FOLLOWING SUGGESTED FORMAT FOR CLARITY.)

IBM will provide.....
IBM will develop.....
IBM will deliver.....

3.0 UNIVERSITY'S RESPONSIBILITIES

(INSERT A DETAILED DESCRIPTION OF UNIVERSITY'S RESPONSIBILITIES UNDER THIS SOW, IN THE FOLLOWING SUGGESTED FORMAT FOR CLARITY.)

University will provide.....
University will perform.....
University will assist.....

University will provide IBM access to the appropriate personnel as required for the successful completion of this project.

4.0 ESTIMATED SCHEDULE

The relevant milestones and estimated completion dates associated with this SOW are as follows:



Step	Schedule Description	Responsible Party	Estimated Completion Date
1			Describe completion dates relative to effective date. i.e. 45 days after, not 04/30/04
2			
3			
4			

5.0 COMMUNICATIONS

All communications and notices between the parties relating to the Agreement and/or the Attachment will be in writing and addressed to the attention of the individual signatories, or their successors, of the Agreement.

All communications and notices between the parties relating only to this Statement of Work will be in writing and given to the following designated Project Coordinator or designated successor.

FOR IBM	FOR University

Accepted and Agreed To By the Authorized Representatives of the Parties:

ESCOLA DE ENGENHARIA DE SÃO CARLOS da UNIVERSIDADE DE SÃO PAULO (BRAZIL)

By: _____

Name: _____

Title: _____

Date: _____

International Business Machines Corporation

By: _____

**Name: Patrick D. Canavan
Title: Manager, Business & Government Relations**

Date: _____